

# **The William and Flora Hewlett Foundation**

**Financial Statements  
December 31, 2014 and 2013**



## Independent Auditor's Report

To The Board of Directors of The William and Flora Hewlett Foundation:

We have audited the accompanying financial statements of The William and Flora Hewlett Foundation ("The Foundation"), which comprise the statements of financial position as of December 31, 2014 and 2013, and the related statements of activities and changes in net assets and statements of cash flows for the years then ended.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on the financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the Foundation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Foundation at December 31, 2014 and 2013, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

*PricewaterhouseCoopers LLP*

April 29, 2015

**The William and Flora Hewlett Foundation**  
**Statements of Financial Position**  
**December 31, 2014 and 2013**  
**(dollars in thousands)**

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	<b>December 31,</b>	
	<b>2014</b>	<b>2013</b>
<b>Assets</b>		
Cash	\$ 7,862	\$ 11,579
Investments, at fair value (Notes 3 and 4)	9,003,389	8,565,577
Unrelated business income (UBI) tax refund due	684	1,021
Prepaid expenses and other	4,425	2,153
Fixed assets, net of accumulated depreciation and amortization	<u>26,143</u>	<u>26,743</u>
	<u>\$ 9,042,503</u>	<u>\$ 8,607,073</u>
<b>Liabilities and Net Assets</b>		
Accounts payable and accrued liabilities	\$ 8,473	\$ 10,364
Accrued postretirement health care benefit	8,321	6,151
Deferred federal excise tax payable	39,546	35,295
Grants payable (Note 7)	<u>179,786</u>	<u>250,743</u>
Total liabilities	236,126	302,553
Net assets, unrestricted	<u>8,806,377</u>	<u>8,304,520</u>
	<u>\$ 9,042,503</u>	<u>\$ 8,607,073</u>

See accompanying notes to the financial statements

**The William and Flora Hewlett Foundation**  
**Statements of Activities and Changes in Net Assets**  
**December 31, 2014 and 2013**  
**(dollars in thousands)**

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	<b>Year Ended December 31,</b>	
	<b>2014</b>	<b>2013</b>
<b>Revenues:</b>		
Interest, dividends and other	\$ 70,424	\$ 84,229
Gain on investment portfolio (Note 3)	851,088	1,129,282
Investment management expense	<u>(13,964)</u>	<u>(15,547)</u>
Net investment income	907,548	1,197,964
Tax expense on investment income (Note 9)	<u>(5,332)</u>	<u>(28,648)</u>
Net investment revenues	<u>902,216</u>	<u>1,169,316</u>
<b>Expenses:</b>		
Grants awarded, net of cancellations	(360,025)	(224,618)
Change in gift discount	-	(1,983)
Direct and other charitable activities	(8,487)	(6,626)
Administrative expenses	(30,235)	(27,571)
Post-retirement plan - actuarial (loss) gain	<u>(1,612)</u>	<u>1,377</u>
Total expenses	<u>(400,359)</u>	<u>(259,421)</u>
Change in net assets, unrestricted	501,857	909,895
Net assets, unrestricted		
Beginning of year	<u>8,304,520</u>	<u>7,394,625</u>
End of year	<u>\$ 8,806,377</u>	<u>\$ 8,304,520</u>

See accompanying notes to the financial statements

**The William and Flora Hewlett Foundation**  
**Statements of Cash Flows**  
**December 31, 2014 and 2013**  
**(dollars in thousands)**

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	<b>Year Ended December 31,</b>	
	<b>2014</b>	<b>2013</b>
Cash flows used in operating activities:		
Interest and dividends received	\$ 65,676	\$ 85,638
Cash paid for taxes	(2,856)	(1,409)
Cash paid to suppliers and employees	(52,737)	(46,661)
Grants paid	(430,982)	(237,580)
Net cash used in operating activities	<u>(420,899)</u>	<u>(200,012)</u>
Cash flows from investing activities:		
Purchases of fixed assets	(842)	(589)
Cash received from partnership distributions	505,280	558,968
Proceeds from sale of investments	37,177,434	28,934,388
Purchase of investments	(37,264,690)	(29,244,211)
Net cash from investing activities	<u>417,182</u>	<u>248,556</u>
Cash flows from financing activities:		
Cash received from lines of credit	120,000	20,000
Cash paid on lines of credit	(120,000)	(70,000)
Net cash used in financing activities	<u>-</u>	<u>(50,000)</u>
Net change in cash	(3,717)	(1,456)
Cash at beginning of year	<u>11,579</u>	<u>13,035</u>
Cash at end of year	<u>\$ 7,862</u>	<u>\$ 11,579</u>

See accompanying notes to the financial statements

**The William and Flora Hewlett Foundation**  
**Statements of Cash Flows**  
**December 31, 2014 and 2013**  
**(dollars in thousands)**

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	<b>Year Ended December 31,</b>	
	<b>2014</b>	<b>2013</b>
Reconciliation of change in net assets to net cash used		
in operating activities:		
Change in total net assets	\$ 501,857	\$ 909,895
Adjustments to reconcile change in net assets		
to net cash used in operating activities:		
Post-retirement plan - actuarial loss (gain)	1,612	(1,377)
Depreciation and amortization on fixed assets	1,442	1,488
Change in value of gifts discount	-	1,983
Net unrealized and realized gain on investments	(851,088)	(1,129,282)
Decrease in UBI tax refund due	337	5,365
Increase in deferred and federal excise tax payable	4,251	22,221
Increase in accrued postretirement		
health care benefit	558	529
Changes in operating assets and liabilities:		
(Increase) decrease in interest and dividends receivable	(4,748)	1,409
Increase in prepaid expenses and other	(2,272)	(693)
(Decrease) increase in accounts payable and accrued liabilities	(1,891)	1,412
Decrease in grants payable	<u>(70,957)</u>	<u>(12,962)</u>
Net cash used in operating activities	<u>\$ (420,899)</u>	<u>\$ (200,012)</u>

See accompanying notes to the financial statements

**The William and Flora Hewlett Foundation**  
**Notes to Financial Statements**  
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**1. The Organization**

The William and Flora Hewlett Foundation (the “Foundation”) is a private foundation incorporated in 1966 as a non-profit 501(c)(3) charitable organization. The Foundation’s grantmaking activities are concentrated in the program areas of education, environment, performing arts, global development and population. More detailed information regarding the Foundation’s charitable activities can be obtained from the Foundation’s website at [www.hewlett.org](http://www.hewlett.org).

**2. Significant Accounting Policies**

**Basis of presentation**

The accompanying financial statements have been prepared on the accrual basis of accounting and in accordance with accounting principles generally accepted in the United States of America (“GAAP”).

**Investments**

To the extent available, the Foundation’s investments are recorded at fair value based on quoted prices in active markets. The Foundation’s investments that are listed on any U.S. or non-U.S. recognized exchanges are valued based on readily available market quotations. When such inputs do not exist, fair value measurements are based on the best available information and usually require a degree of judgment. Futures, forwards, swaps and options that are traded on exchanges are valued at the last reported sale price or, if they are traded over-the-counter, at the most recent bid price. For alternative investments, which are principally limited partnership investments in venture capital, private equity, real estate, and natural resources funds, the value is primarily based on the Net Asset Value (NAV) of the underlying investments. The NAV is reported by the external investment managers, including general partners, in accordance with their policies as described in their respective financial statements and offering memoranda. These investments are generally less liquid than other investments. For these, the value reported may differ from the values that would have been reported had a ready market for these investments existed, and the difference could be material to the change in net assets of the Foundation.

Investment transactions are recorded on trade date. Realized gains and losses on sales of investments are determined on the specific identification basis.

Foreign currency amounts are translated into U.S. dollars based upon exchange rates as of December 31. Transactions in foreign currencies are translated into U.S. dollars at the exchange rate prevailing on the transaction date.

Cash equivalents categorized as investments include money market mutual funds, foreign currency held for investment purposes, and fixed income securities with an original or remaining maturity when purchased of three months or less.

**The William and Flora Hewlett Foundation**  
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**Cash**

Cash consists of funds held in commercial interest-bearing accounts, for operating expenses.

**Fixed Assets**

Fixed assets are recorded at cost and depreciated using the straight-line basis over their estimated useful lives. The headquarters building and associated fixtures are depreciated over ten to fifty years. Furniture and computer and office equipment are depreciated over estimated useful lives of three to ten years.

**Net Asset Classification**

The Foundation's activities and related assets and liabilities are all classified as unrestricted. The Foundation has no temporarily or permanently restricted net assets. Unrestricted balances consist of funds undesignated and currently available for all Foundation activities.

**Grants**

Grant awards are expensed when awarded by the Foundation.

**Taxes**

The Foundation is exempt from federal income taxes under Section 501(c)(3) and is classified as a private foundation under Section 509(a) of the Internal Revenue Code. The Foundation is subject to federal excise taxes and taxes on unrelated business income.

**Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Reclassifications**

Certain reclassifications have been made to the 2013 investment disclosures to conform to the presentation of the 2014 investment disclosures. These reclassifications had no effect on the total investments, total assets or investment fair value balances for the year ended December 31, 2013.

**The William and Flora Hewlett Foundation**  
**Notes to Financial Statements**  
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**3. Investments**

The Foundation's investment portfolio, at December 31 consists of the following:

	<u>2014</u>	<u>2013</u>
Investments, at fair value		
Public equities	\$ 657,527	\$ 768,529
Commingled funds	2,480,629	2,104,329
Alternative assets	4,758,797	4,755,496
Fixed income	1,172,727	1,020,515
Net payable on forward fixed income transactions	(598,098)	(689,644)
Cash equivalents	388,104	430,836
Net receivable from investments	146,806	182,464
Derivatives	(3,103)	(6,948)
Total	<u>\$ 9,003,389</u>	<u>\$ 8,565,577</u>

Alternative assets consist of private equity, real assets, absolute return and distressed / credit assets, held in partnership or trust format. The commingled funds are primarily global funds invested in long-only equities; assets in these funds are held indirectly by the Foundation in either partnership or trust format.

The investment goal of the Foundation is to maintain or grow its asset size and spending power in real (inflation adjusted) terms with risk at a level appropriate to the Foundation's program objectives. The Foundation diversifies its investments among various financial instruments and asset categories, and uses multiple investment strategies. As a general practice, except for certain index swaps, all financial assets of the Foundation are managed by external investment management firms selected by the Foundation. All financial assets of the Foundation are held in custody by a major commercial bank, except for assets invested with partnerships, commingled funds and the overlay swaps, which have separate arrangements related to their legal structure.

Approximately 47% and 45% of the Foundation's assets at December 31, 2014 and 2013, respectively, are invested (directly or indirectly) in publicly traded equities, which are listed on national exchanges, quoted on NASDAQ, or in the over-the-counter market; treasury and agency bonds of the U.S. government; and investment grade corporate bonds for which active trading markets exist.

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Net realized and unrealized gains on investments are reflected in the statements of activities and changes in net assets. The net gain on the Foundation's investment portfolio for the years ended December 31, 2014 and 2013 consists of the following:

	<u>2014</u>	<u>2013</u>
Net realized gain	\$ 554,188	\$ 205,168
Net unrealized gain	<u>296,900</u>	<u>924,114</u>
	<u>\$ 851,088</u>	<u>\$ 1,129,282</u>

Approximately 53% and 55% of the Foundation's investments at December 31, 2014 and 2013, respectively, were invested with various limited partnerships and managers that invest in the securities of companies that are not immediately liquid, such as venture capital and buyout firms, and in real estate limited partnerships or private REITs that have investments in various types of properties. At December 31, 2014 and 2013, the Foundation's commitment to contribute additional capital in future years to various partnerships was approximately \$1,406,891 and \$1,305,851, respectively.

Investment securities are exposed to various risks, such as changes in interest rates or credit ratings and market fluctuations. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is possible that the value of the Foundation's investments and total net assets balance could fluctuate materially.

The Foundation's holdings in limited partnerships entail liquidity risk. There is no readily available market for investments in limited partnerships. The underlying investments held within these partnerships are generally in privately held companies. There is no readily available market for such privately held companies, and investments in those may be subject to legal restrictions on transfer. As a result, there is no assurance that the Foundation will be able to realize liquidity for such investments in a specified time frame.

Legal, tax and regulatory changes could occur during the term of the Foundation's fund investments. The regulatory environment for private equity and hedge funds is evolving, and changes in the regulation of these funds may adversely affect the value of investments held by the Foundation. The Foundation believes that the effect of any future regulatory change on the Foundation's assets would likely not be substantial.

The Foundation maintains a custody account with its primary custodian, The Bank of New York Mellon Corporation (BNY Mellon). Although the Foundation monitors BNY Mellon and believes that it is an appropriate custodian, there is no guarantee that BNY Mellon, or any other custodian that the Foundation may use from time to time, will not become insolvent. The Foundation believes that, in the event of the insolvency of its custodian, some of the Foundation's assets may be unavailable for a period of time, but that it would ultimately have full recovery of its assets.

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The Foundation holds repurchase agreement and reverse repurchase agreement securities in its investment portfolio. These securities are held in separately managed accounts, in both the cash equivalent and the distressed / credit portion of the portfolio. In a repurchase agreement, the Foundation buys a security from another party (usually a financial institution) with the agreement that it be sold back in the future at an agreed upon price. In a reverse repurchase agreement, the Foundation sells a security to another party (usually a financial institution) with the agreement that it be bought back in the future at an agreed upon price. Repurchase and reverse repurchase agreements subject the Foundation to counterparty risk, meaning that the Foundation could lose money if the other party fails to perform under the terms of the agreement. For repurchase agreements, the Foundation mitigates this risk by ensuring that its repurchase agreements are collateralized by U.S. government agency securities and treasury securities. For reverse repurchase agreements, the Foundation mitigates this risk by ensuring that it receives cash in exchange for the security. All collateral is held by the custodian and is monitored daily to ensure that it continues to meet the terms of the repurchase agreement. Investments in repurchase and reverse repurchase agreements are also based on a review of the credit quality of the counterparty.

At December 31, 2014, the Foundation's net receivable from investments included a receivable from brokers of \$173,906 and a payable to brokers of \$27,100. At December 31, 2013, the net receivable from investments included a receivable from brokers of \$237,120 and a payable to brokers of \$54,656.

Included in the net receivable from investments is a receivable from an investment manager. This receivable is collectible over a three-year period and recorded at present value using an effective discount rate of 3.5%, resulting in a receivable value of \$106,310 and \$115,434 as of December 31, 2014 and 2013, respectively. The discount will be recognized as interest income over the three-year period, ending December 2016.

### **Derivative Instruments**

The Foundation transacts in a variety of derivative instruments including futures, forwards, swaps and options primarily for trading purposes with each instrument's primary risk exposure being interest rate, credit, foreign exchange, equity or commodity risk. The fair value of these derivative instruments, held in the Foundation's separately managed accounts, is included in the investments line item in the statements of financial position with changes in fair value reflected as realized gains (losses) or unrealized gains (losses) on investments within the statements of activities and changes in net assets.

The Foundation does not designate any derivative instruments as hedging instruments under GAAP.

For certain derivatives, the Foundation has a master netting arrangement which allows the counterparty to the transactions to net applicable collateral held on behalf of the Foundation against applicable liabilities of the Foundation to the counterparty.

Some investment managers retained by the Foundation have been authorized to use certain financial derivative instruments in a manner set forth by either the Foundation's written investment policy, specific manager guidelines or partnership/fund agreement documents. Specifically, financial derivative instruments may be used for the following purposes: (1) currency forward contracts and options are used to hedge nondollar exposure in foreign investments, or to take positions in managed

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currency portfolios; (2) futures and swap contracts are used to rebalance asset categories within the portfolio and to manage market exposures in managed portfolios; and (3) futures contracts, swaps and options are used to hedge or leverage positions in managed portfolios.

Certain of the Foundation's managers purchase or sell fixed income securities on a delayed delivery or forward settled basis. These transactions involve a commitment by the Foundation to purchase or sell securities for a predetermined price or yield, with payment and delivery taking place beyond the customary settlement period, typically from 1 to 3 months. When purchasing a security on a delayed delivery basis, the Foundation assumes the rights and risks of ownership of the security, including the risk of price and yield fluctuations, and reflects such fluctuations in its net assets. The manager may dispose of or renegotiate a delayed delivery transaction after it is entered into, and may sell the securities before they are delivered, which may result in a capital gain or loss. At December 31, 2014, the Foundation's net liability for these forward purchases and sales included a receivable from investment managers of \$162,319 and a payable to investment managers of \$760,417. At December 31, 2013, the net liability for these forward purchases and sales included a receivable from investment managers of \$98,116 and a payable to investment managers of \$787,760.

Net premiums paid or received with respect to open options contracts at December 31, 2014 and 2013 were \$(4,300) and \$(8,445), respectively. The total value of investments pledged with respect to options and futures contracts at December 31, 2014 and 2013 was \$6,036 and \$1,191, respectively. The value of restricted cash held at brokers as collateral for variation margin at December 31, 2014 and 2013 was \$8,614 and \$10,549, respectively.

In the opinion of the Foundation's management, the use of financial derivative instruments in its investment program is appropriate and customary for the investment strategies employed. Using those instruments reduces certain investment risks and may add value to the portfolio. The instruments themselves, however, do involve investment and counterparty risk in amounts greater than what are reflected in the Foundation's financial statements. Management does not anticipate that losses, if any, from such instruments would materially affect the financial position of the Foundation.

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The following table lists the fair value of derivatives, and repurchase and reverse repurchase agreements, by contract type as included in the statement of financial position at December 31, 2014. The table excludes exposures relating to derivatives held indirectly through commingled funds.

	Statement of Financial Position Location	Assets		Liabilities		Net amounts of assets presented in the statement of financial position	Collateral pledged / received <sup>1</sup>	Net amount
		Average Notional / # of Contracts	Gross amounts of recognized assets	Average Notional / # of Contracts	Gross amounts offset in the statement of financial position			
Derivatives not designated as hedging instruments under ASC 815								
Interest rate contracts	Investments	157,708	\$ 3,430	33,563	\$ (9,028)	\$ (5,598)	\$ 4,414	\$ (1,184)
Futures - Interest rate contracts	Investments	-	3,579	1	(3,669)	(90)	90	-
Credit contracts	Investments	308,164	6,216	759	(486)	5,730	-	5,730
Equity contracts	Investments	3,567	487	(14,355)	(4,097)	(3,610)	3,610	-
Foreign exchange contracts	Investments	193,688	138,896	(193,036)	(138,431)	465	-	465
Total derivatives			<u>\$ 152,608</u>		<u>\$ (155,711)</u>	<u>\$ (3,103)</u>	<u>\$ 8,114</u>	<u>\$ 5,011</u>
Repurchase agreements	Investments		\$ 32,400		\$ -	\$ 32,400	\$ (32,400)	\$ -
Reverse repurchase agreements	Investments		-		(62,483)	(62,483)	62,483	-
Total offsetting financial instruments			<u>\$ 185,008</u>		<u>\$ (218,194)</u>	<u>\$ (33,186)</u>	<u>\$ 38,197</u>	<u>\$ 5,011</u>

<sup>1</sup> Excess collateral pledged / received is not shown for financial reporting purposes.

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The following table lists the fair value of derivatives, and repurchase and reverse repurchase agreements, by contract type as included in the statement of financial position at December 31, 2013. The table excludes exposures relating to derivatives held indirectly through commingled funds.

	Statement of Financial Position Location	Assets		Liabilities		Net amounts of assets presented in the statement of financial position	Collateral pledged / received <sup>1</sup>	Net amount
		Average Notional / # of Contracts	Gross amounts of recognized assets	Average Notional / # of Contracts	Gross amounts offset in the statement of financial position			
Derivatives not designated as hedging instruments under ASC 815								
Interest rate contracts	Investments	126,656	\$ 4,446	(111,868)	\$ (2,453)	\$ 1,993	\$ -	\$ 1,993
Futures - Interest rate contracts	Investments	(2)	2,056	0	(2,148)	(92)	92	-
Credit contracts	Investments	130,779	3,584	32,130	(180)	3,404	-	3,404
Equity contracts	Investments	1,967	578	(14,922)	(12,516)	(11,938)	11,938	-
Foreign exchange contracts	Investments	128,470	126,688	(128,675)	(127,003)	(315)	315	-
Total derivatives			<u>\$ 137,352</u>		<u>\$ (144,300)</u>	<u>\$ (6,948)</u>	<u>\$ 12,345</u>	<u>\$ 5,397</u>
Repurchase agreements	Investments		\$ 53,800		\$ -	\$ 53,800	\$ (53,800)	\$ -
Reverse repurchase agreements	Investments		-		(33,415)	(33,415)	33,415	-
Total offsetting financial instruments			<u>\$ 191,152</u>		<u>\$ (177,715)</u>	<u>\$ 13,437</u>	<u>\$ (8,040)</u>	<u>\$ 5,397</u>

<sup>1</sup> Excess collateral pledged / received is not shown for financial reporting purposes.

**The William and Flora Hewlett Foundation**  
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The following table indicates the gains and losses on derivatives, by contract type, as included in the Statement of Activities and Changes in Net Assets for the year ended December 31, 2014.

	Location of Gain or (Loss) Recognized as <u>Income on Derivatives</u>	Change in Unrealized Gain or (Loss) Recognized as <u>Income on Derivatives</u>	Realized Gain or (Loss) Recognized as <u>Income on Derivatives</u>
Derivatives not designated as hedging instruments under ASC 815			
Interest rate contracts	Gain on investment portfolio	\$ (5,919)	\$ (2,213)
Futures - Interest rate contracts	Gain on investment portfolio	1,491	1,473
Credit contracts	Gain on investment portfolio	(873)	4,868
Equity contracts	Gain on investment portfolio	1,105	1,593
Foreign exchange contracts	Gain on investment portfolio	779	4,779
Total derivatives		<u>\$ (3,417)</u>	<u>\$ 10,500</u>

The following table indicates the gains and losses on derivatives, by contract type, as included in the Statement of Activities and Change in Net Assets for the year ended December 31, 2013.

	Location of Gain or (Loss) Recognized as <u>Income on Derivatives</u>	Change in Unrealized Gain or (Loss) Recognized as <u>Income on Derivatives</u>	Realized Gain or (Loss) Recognized as <u>Income on Derivatives</u>
Derivatives not designated as hedging instruments under ASC 815			
Interest rate contracts	Gain on investment portfolio	\$ (1,575)	\$ 1,380
Futures - Interest rate contracts	Gain on investment portfolio	(526)	(797)
Credit contracts	Gain on investment portfolio	1,784	3,410
Equity contracts	Gain on investment portfolio	(9,606)	(32,984)
Foreign exchange contracts	Gain on investment portfolio	371	(1,137)
Total derivatives		<u>\$ (9,552)</u>	<u>\$ (30,128)</u>

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**Credit Default Swaps**

The Foundation's investment managers enter into credit default swaps, generally to simulate long and short bond positions that are either unavailable or considered to be less attractively priced in the bond market. The Foundation managers use these swaps to reduce risk where the Foundation has exposure to the issuer, or to take an active long or short position with respect to the likelihood of an event of default. The reference obligation of the swap can be a single issuer, a "basket" of issuers, or an index. The underlying referenced assets are typically corporate debt, sovereign debt and asset backed securities.

The buyer of a credit default swap is generally obligated to pay the seller a periodic stream of payments over the term of the contract in return for a contingent payment upon the occurrence of a credit event with respect to an underlying reference obligation. If a credit event occurs, the seller typically must pay the contingent payment to the buyer, which is typically the par value (full notional value) of the reference obligation, though the actual payment may be mitigated by terms of the International Swaps and Derivative Agreement ("ISDA"), allowing for netting arrangements and collateral.

The contingent payment may be a cash settlement or a physical delivery of the reference obligation in return for payment of the face amount of the obligation. If the Foundation's investment manager is a buyer and no credit event occurs, the Foundation may lose its investment and recover nothing. However, if a credit event occurs, the buyer typically receives full notional value for a reference obligation that may have little or no value. As a seller, the Foundation receives a fixed rate of income throughout the term of the contract, which typically is between one month and five years, provided that no credit event occurs. If a credit event occurs, the Foundation may be obligated to pay the buyer an amount up to the full notional value of the reference obligation.

As of December 31, 2014 and 2013, the Foundation is the seller ("providing protection") on a total notional amount of \$372,259 and \$192,015, respectively. The notional amounts of the swaps are not recorded in the financial statements; however the notional amount does approximate the maximum potential amount of future payments that the Foundation could be required to make if the Foundation were the seller of protection and a credit event were to occur.

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Those credit default swaps for which the Foundation was providing protection at December 31, 2014 are summarized as follows:

Written Credit Derivative Contracts	Single Name		Credit Default Swap Index			Total
	Credit Default Swaps		Asset Backed Securities	Corporate Debt	Sovereign Debt	
Reference Asset:	Corporate Debt	Sovereign Debt				
Fair value of written credit derivatives	\$ 931	\$ (213)	\$ (46)	\$ 4,896	\$ 172	\$ 5,740
Maximum potential amount of future payments	\$ 47,381	\$ 41,600	\$ 6,535	\$ 259,500	\$ 17,243	\$ 372,259
Recourse provisions with 3rd parties to recover any amounts paid under the credit derivative						\$ -

<u>Maximum Potential Amount of Future Payments By Contract Term</u>					
	<u>0-12 months</u>	<u>1-5 years</u>	<u>5-10 years</u>	<u>Over 10 years</u>	<u>Total</u>
Current rating on underlying:					
AAA	\$ 1,600	\$ -	\$ -	\$ 6,535	\$ 8,135
AA		12,700	3,500		16,200
A	3,993	47,370	9,261		60,624
BBB		274,500			274,500
<BBB	400	12,400			12,800
<b>Total</b>	<u>\$ 5,993</u>	<u>\$ 346,970</u>	<u>\$ 12,761</u>	<u>\$ 6,535</u>	<u>\$ 372,259</u>

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Those credit default swaps for which the Foundation was providing protection at December 31, 2013 are summarized as follows:

Written Credit Derivative Contracts  Reference Asset:	Single Name Credit Default Swaps		Credit Default Swap Index			Total
	Corporate Debt	Sovereign Debt	Asset Backed Securities	Corporate Debt	Sovereign Debt	
	Fair value of written credit derivatives	\$ 927	\$ 46	\$ (111)	\$ 2,524	
Maximum potential amount of future payments	\$ 37,200	\$ 3,100	\$ 6,766	\$ 144,249	\$ 700	\$ 192,015
Recourse provisions with 3rd parties to recover any amounts paid under the credit derivative						\$ -

<u>Maximum Potential Amount of Future Payments By Contract Term</u>					
	<u>0-12 months</u>	<u>1-5 years</u>	<u>5-10 years</u>	<u>Over 10 years</u>	<u>Total</u>
Current rating on underlying:					
AAA	\$ -	\$ 2,675	\$ -	\$ 6,766	\$ 9,441
AA		4,000	3,500		7,500
A	1,200	29,200	2,000		32,400
BBB		108,474	33,500		141,974
<BBB		700			700
<b>Total</b>	<u>\$ 1,200</u>	<u>\$ 145,049</u>	<u>\$ 39,000</u>	<u>\$ 6,766</u>	<u>\$ 192,015</u>

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**4. Valuation of Investments**

GAAP has established a framework to measure fair value, and defined the required disclosures about fair value measurements. FASB Accounting Standards Codification ASC 820 on Fair Value Measurements favors the use of market-based information over entity-specific information. The standard prescribes a three-level hierarchy for fair value measurements based on the transparency of information, such as the pricing source, used in the valuation of an asset as of the measurement date.

Investments measured and reported at fair value are classified and disclosed in one of the following categories.

- Level I – Quoted prices are available in active markets for identical investments as of the reporting date, without adjustment. The type of investments in Level I include listed equities held in the name of the Foundation, and exclude listed equities and other securities held indirectly through commingled funds.
- Level II – Pricing inputs, including broker quotes, are generally those other than exchange quoted prices in active markets, which are either directly or indirectly observable as of the measurement date, and fair value is determined through the use of models or other valuation methodologies.
- Level III – Pricing inputs are unobservable and include situations where there is little, if any, market activity for the investment. Investments that are included in this category generally include privately held investments and securities held in partnership or trust format, and for these the Net Asset Value (NAV) as a practical expedient has been used.

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The following table summarizes the valuation of the Foundation's investments by the ASC 820 fair value hierarchy levels as of December 31, 2014:

	<b>Level I</b>	<b>Level II</b>	<b>Level III</b>	<b>Total</b>
Public Equities	\$ 642,921	\$ 35	\$ 14,571	\$ 657,527
Fixed Income <sup>1</sup>	946,190	226,537		1,172,727
Commingled Funds <sup>2</sup>			2,480,629	2,480,629
Cash Equivalents	255,905	131,710	489	388,104
Alternative Assets:				
Private Equity			2,114,676	2,114,676
Real Assets			803,056	803,056
Distressed / Credit		106,678	1,031,732	1,138,410
Absolute Return / Market Neutral			702,655	702,655
Derivatives - Assets	142,482	10,126		152,608
<b>Assets</b>	<b>\$ 1,987,498</b>	<b>\$ 475,086</b>	<b>\$ 7,147,808</b>	<b>\$ 9,610,392</b>
Derivatives - Liabilities	(143,908)	(11,803)		(155,711)
<b>Investments, at fair value</b>	<b>\$ 1,843,590</b>	<b>\$ 463,283</b>	<b>\$ 7,147,808</b>	9,454,681
Accrued Income and Net Payables and Receivables				(451,292)
<b>Total Investments</b>				<b>\$ 9,003,389</b>

<sup>1</sup> Within the fixed income portion of the portfolio, the Foundation holds certain asset-backed securities which are traded on a to be announced (TBA) basis. At December 31, 2014, the fair value of the short and long positions of these TBA securities were (\$77,616) and \$47,396, respectively.

<sup>2</sup> These are directional investments, invested mostly in equity portfolios. These funds invest mostly in long only securities, and some invest in both long and short securities. The investments are public securities, and the funds are held in partnership or trust format.

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The following table summarizes the valuation of the Foundation's investments by the ASC 820 fair value hierarchy levels as of December 31, 2013:

	<b>Level I</b>	<b>Level II</b>	<b>Level III</b>	<b>Total</b>
Public Equities	\$ 757,075	\$ -	\$ 11,454	\$ 768,529
Fixed Income <sup>1</sup>	812,015	205,189	3,311	1,020,515
Commingled Funds <sup>2</sup>			2,104,329	2,104,329
Cash Equivalents	244,496	186,062	278	430,836
Alternative Assets:				
Private Equity			1,902,260	1,902,260
Real Assets			1,006,683	1,006,683
Distressed / Credit	6,516	85,816	995,319	1,087,651
Absolute Return / Market Neutral			758,902	758,902
Derivatives - Assets	128,810	8,542		137,352
<b>Assets</b>	<b>\$ 1,948,912</b>	<b>\$ 485,609</b>	<b>\$ 6,782,536</b>	<b>\$ 9,217,057</b>
Derivatives - Liabilities	(134,592)	(9,708)		(144,300)
<b>Investments, at fair value</b>	<b>\$ 1,814,320</b>	<b>\$ 475,901</b>	<b>\$ 6,782,536</b>	9,072,757
Accrued Income and Net Payables and Receivables				(507,180)
<b>Total Investments</b>				<b>\$ 8,565,577</b>

<sup>1</sup> Within the fixed income portion of the portfolio, the Foundation holds certain asset-backed securities which are traded on a to be announced (TBA) basis. At December 31, 2013, the fair value of the short and long positions of these TBA securities were (\$18,111) and \$103,276, respectively.

<sup>2</sup> These are directional investments, invested mostly in equity portfolios. These funds invest mostly in long only securities, and some invest in both long and short securities. The investments are public securities, and the funds are held in partnership or trust format.

The two tables on the following pages summarize the Foundation's Level III reconciliation by the ASC 820 standards as of December 31, 2014 and 2013.

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	Beginning Balance at January 1, 2014	Realized Gains (Losses)	Change in Unrealized Gains (Losses)	Purchases and Other Acquisitions	Sales and Other Dispositions	Transfers Into Level III	Transfers (Out) of Level III	Ending Balance at December 31, 2014
<u>Level III Assets</u>								
Public Equities	\$ 11,454	\$ 4,050	\$ (3,205)	\$ 13,253	\$ (13,253)	\$ 2,272	\$ -	\$ 14,571
Fixed Income	3,311	124	538	11,046	(33,994)	18,975		-
Commingled Funds	2,104,329	70,783	146,735	615,177	(441,901)		(14,494)	2,480,629
Cash and Cash Equivalents	278	96	(12)	127				489
Private Equity	1,902,260	114,573	123,867	221,910	(247,934)			2,114,676
Real Assets	1,006,683	114,899	543	151,058	(470,127)			803,056
Distressed / Credit	995,319	51,583	(2,829)	277,597	(294,952)	5,014		1,031,732
Abs. Return / Market Neutral	758,902	6,518	15,661	87,125	(180,045)	14,494		702,655
<b>Total</b>	<b>\$ 6,782,536</b>	<b>\$ 362,626</b>	<b>\$ 281,298</b>	<b>\$ 1,377,293</b>	<b>\$ (1,682,206)</b>	<b>\$ 40,755</b>	<b>\$ (14,494)</b>	<b>\$ 7,147,808</b>

	Beginning Balance at January 1, 2013	Realized Gains (Losses)	Change in Unrealized Gains (Losses)	Purchases and Other Acquisitions	Sales and Other Dispositions	Transfers Into Level III	Transfers (Out) of Level III	Ending Balance at December 31, 2013
<u>Level III Assets</u>								
Public Equities	\$ -	\$ -	\$ 1,512	\$ 673	\$ -	\$ 9,814	\$ (545)	\$ 11,454
Fixed Income	26,239	(337)	(225)	88,073	(88,368)	2,978	(25,049)	3,311
Commingled Funds	1,509,313	31,025	470,159	335,691	(242,722)	863		2,104,329
Cash and Cash Equivalents	337		33			(92)		278
Private Equity	1,680,611	67,121	219,464	237,246	(303,078)	896		1,902,260
Real Assets	1,150,847	(2,714)	109,066	137,717	(388,233)			1,006,683
Distressed / Credit	734,055	32,152	56,033	325,490	(156,007)	18,512	(14,916)	995,319
Abs. Return / Market Neutral	654,379	(2,893)	29,462	160,000	(82,046)			758,902
<b>Total</b>	<b>\$ 5,755,781</b>	<b>\$ 124,354</b>	<b>\$ 885,504</b>	<b>\$ 1,284,890</b>	<b>\$ (1,260,454)</b>	<b>\$ 32,971</b>	<b>\$ (40,510)</b>	<b>\$ 6,782,536</b>

Transfers In (Out) include investments which have been reclassified to Level I and II as the Foundation has the ability to redeem these at NAV in the near term or pricing inputs became observable. This also includes situations where pricing inputs became unobservable for certain Level II investments. All transfer amounts are based on the fair value as of the date of the event or change in circumstances that caused the transfer.

The amount included in the Statement of Activities and Changes in Net Assets for the period which is attributable to the change in unrealized gains (losses) related to assets still held at December 31, 2014 and 2013 was \$1,867,345 and \$1,651,389, respectively.

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The Foundation uses the NAV as a practical expedient to determine the fair value of all the underlying investments which (a) do not have a readily determinable fair value and (b) prepare their financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company.

The following table lists investments in investment funds (in partnership or trust format) by major category as of December 31, 2014:

	Strategy	Fair Value	Remaining Life (Years)	Unfunded Commitments	Redemption Terms and Restrictions
Private Equity	Venture and buyout, in the U.S. and international	\$ 2,115	1 to 14	\$ 671	Not eligible for redemption
Real Assets	Real estate and natural resources, primarily in the U.S.	803	1 to 14	426	4% by value (1 fund) has annual redemption with 60 days' notice subject to the fund's repurchase guideline. The rest are not eligible for redemption.
Distressed / Credit	Distressed asset funds & credit strategies, globally	1,138	1 to 12	310	24% by value are in private equity structure, with no redemption ability. 31% by value (4 funds) have lock up provisions between 0.5 to 2 years. Side pockets exist for approximately 1% by value. For the rest, terms range from daily and monthly redemption with 7 - 90 days' notice, to annual redemption with 45 - 180 days' notice.
Absolute Return - Market Neutral	Global equity and fixed income funds in market neutral strategies	703	N.A.	-	18% by value (2 funds) have lock up provisions between 2 to 3.5 years. For the rest, terms range from monthly to quarterly redemption with 7 - 90 days' notice, to annual redemption with 60 days' notice.
Commingled funds	Global funds, primarily long-only and primarily in equities	2,481	N.A.	-	36% by value (5 funds) have lock up provisions between 1 to 4.5 years. For the rest, terms range from monthly to annual redemption with 10 - 90 days' notice.
Total		<u>\$ 7,240</u>		<u>\$ 1,407</u>	

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The following table lists investments in investment funds (in partnership or trust format) by major category as of December 31, 2013:

	Strategy	Fair Value	Remaining Life (Years)	Unfunded Commitments	Redemption Terms and Restrictions
Private Equity	Venture and buyout, in the U.S. and international	\$ 1,902	1 to 14	\$ 600	Not eligible for redemption
Real Assets	Real estate and natural resources, primarily in the U.S.	1,007	1 to 14	352	4% by value (1 fund) has annual redemption with 60 days' notice subject to the fund's repurchase guideline. The rest are not eligible for redemption.
Distressed / Credit	Distressed asset funds & credit strategies, globally	1,088	1 to 12	354	27% by value are in private equity structure, with no redemption ability. 20% by value (3 funds) have lock up provisions between 0.5 to 2 years. Side pockets exist for approximately 4% by value. For the rest, terms range from daily and monthly redemption with 7 - 90 days' notice, to annual redemption with 45 - 180 days' notice.
Absolute Return - Market Neutral	Global equity and fixed income funds in market neutral strategies	759	N.A.	-	4% by value have no redemption ability. 17% by value (2 funds) have lock up provisions between 2 to 5 years. For the rest, terms range from weekly to quarterly redemption with 6 - 90 days' notice, to annual redemption with 60 - 90 days' notice.
Commingled funds	Global funds, primarily long-only and primarily in equities	2,104	N.A.	-	30% by value (5 funds) have lock up provisions between 0.5 to 5 years. For the rest, terms range from monthly to annual redemption with 10 - 90 days' notice.
Total		<u>\$ 6,860</u>		<u>\$ 1,306</u>	

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**5. Fixed Assets**

Fixed assets consist of the following at December 31, 2014 and 2013:

	<u>2014</u>	<u>2013</u>
Building, land lease and land improvements	\$ 34,357	\$ 34,357
Furniture and fixtures	5,902	5,810
Computer and office equipment	<u>3,175</u>	<u>2,767</u>
	43,434	42,935
Less accumulated depreciation and amortization	<u>(17,291)</u>	<u>(16,191)</u>
	<u>\$ 26,143</u>	<u>\$ 26,743</u>

**6. Benefit Plans**

**Retirement Plans**

The Foundation sponsors a 403(b) defined contribution plan for its eligible employees. Foundation contributions to the plan totaled \$2,033 and \$1,908 in 2014 and 2013, respectively.

The Foundation also has an unfunded 457(b) deferred compensation plan. Subject to statutory limits, the Foundation contributes to the plan on behalf of eligible employees that did not receive their full contributions to the defined contribution plan due to Internal Revenue Service limits. In relation to this plan, at December 31, 2014 and 2013 the Foundation held assets of \$1,364 and \$1,230, respectively, which are included in prepaid expenses. These assets are designated by the Foundation to pay future 457(b) plan liabilities. The corresponding liabilities of \$1,364 and \$1,230, respectively, are included in accrued liabilities.

**Postretirement Healthcare Benefits**

The Foundation provides healthcare benefits to retired employees and their eligible dependents. Net periodic benefit costs totaled \$624 and \$643 in 2014 and 2013, respectively. The Foundation recorded a liability for postretirement benefit obligations of \$8,321 and \$6,151 as of December 31, 2014 and 2013, respectively.

The weighted average discount rate assumptions used for the plan are shown below:

	<u>2014</u>	<u>2013</u>
Discount rate to determine benefit obligations	3.84%	4.75%
Discount rate to determine the net periodic benefit cost	4.75%	3.85%

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**7. Grants Payable**

Grant requests are recorded as grants payable when they are awarded. Some of the grants are payable in installments, generally over a two or three-year period. Grants authorized but unpaid at December 31, 2014 are payable as follows:

<u>Year Payable</u>	<u>Amount</u>
2015	\$ 130,114
2016	31,383
2017	8,179
2018	<u>10,110</u>
	<u>\$ 179,786</u>

The Foundation made a commitment of \$113,000 in August of 2007 to the University of California, Berkeley, over seven years, for a challenge grant to endow 100 faculty chairs and for the creation of an in-house investment company. Payments of \$18,000 and \$0 were made in 2014 and 2013, respectively. The Foundation has fully paid this commitment as of December 31, 2014.

The Foundation made a commitment of \$461,095 in July of 2008 to ClimateWorks Foundation for an initiative to mitigate global climate change. An additional commitment of \$100,000 to ClimateWorks Foundation was made in 2012. Payments of \$80,000 and \$20,000 were made in 2014 and 2013, respectively. The Foundation has fully paid these commitments as of December 31, 2014.

**8. Credit Facilities**

The Foundation has a collateralized revolving line of credit (“LOC”) of \$300,000 with BNY Mellon. This LOC note does not have an expiration date. At December 31, 2014 and 2013, there was no outstanding principal balance on the line of credit. The interest rate on the LOC is variable and is indexed to the one month London Interbank Offered Rate (“Libor”).

In addition, the Foundation has a one-year committed revolving LOC of \$100,000 and a two-year committed revolving LOC of \$200,000, with JP Morgan Chase. At December 31, 2014 and 2013, there was no outstanding principal balance on these lines of credit. The interest rate on these lines of credit is variable and is indexed to the one month London Interbank Offered Rate (“Libor”).

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**9. Federal Excise and Unrelated Business Income Tax**

The Foundation is a private foundation and qualifies as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code and corresponding California provisions. Private foundations are subject to a federal excise tax on net investment income and may reduce their federal excise tax rate from 2% to 1% by exceeding a certain payout target for the year. The Foundation's provision for current federal excise tax is based on a 1% rate, on net investment income, in fiscal year 2014. Each year, current federal excise tax is levied on interest and dividend income and net realized gains of the Foundation.

At December 31, 2014 and 2013, deferred federal excise tax is provided at 2%, the maximum rate which could be paid on unrealized gains on investments.

The Foundation is also subject to current federal and state unrelated business income (UBI) tax, in connection with certain of its limited partnership interests.

	<u>2014</u>	<u>2013</u>
Current federal excise tax expense	\$ 1,240	\$ 7,851
Deferred federal excise tax expense	<u>4,251</u>	<u>22,424</u>
Excise tax expense	5,491	30,275
Unrelated business income (UBI) tax expense	<u>(159)</u>	<u>(1,627)</u>
Tax expense on investment income	<u>\$ 5,332</u>	<u>\$ 28,648</u>

The Foundation believes that it has appropriate support for the excise and other tax positions taken and, as such, does not have any uncertain tax positions that result in a material impact on the Foundation's financial position or change in total net assets.

**10. Subsequent Events**

The Foundation has evaluated subsequent events for the period from December 31, 2014 through April 29, 2015, the date the financial statements were issued, and believes no additional disclosures are required in the financial statements.